



U.S. Department  
of Transportation  
**Federal Aviation  
Administration**

Federal Aviation Administration  
Western Pacific Region, AWP-9

P.O. Box 92007  
Los Angeles, CA 90009-2007

October 12, 2012

The State of Alaska DOT&PF  
c/o Gracieta San Miguel Morfield  
2200 East 42<sup>nd</sup> Avenue  
P.O. Box 196900  
Anchorage, Alaska 99519-6900  
Emailed to: [grace.sanmiguel-morfield@alaska.gov](mailto:grace.sanmiguel-morfield@alaska.gov)

Dear Grace:


This letter is in regard to the Airport Concession Disadvantaged Business Enterprise (ACDBE) fiscal year (FY) 2013-2015 program and goals that you submitted for Fairbanks International Airport and Ted Stevens Anchorage International Airport. Based on our review, we have approved your program and goals methodology in accordance with the standards in 49 CFR Part 23, Department of Transportation regulations. For Fairbanks Airport, your overall ACDBE car rental goal of 0% and your overall ACDBE goal for all other concession activities of 18.36% through entirely race neutral measures cover the period from October 1, 2012 through September 30, 2015. For Ted Stevens Anchorage International Airport, your overall ACDBE car rental goal of 0% and your overall ACDBE goal for all other concession activities of 8.84% through entirely race neutral measures also cover the period from October 1, 2012 through September 30, 2012.

If you need to make any significant changes to the program or goal(s) during the period covered, please submit the revisions to Keturah Pristell [Keturah.Pristell@faa.gov](mailto:Keturah.Pristell@faa.gov). Also, if you have any questions or need assistance, please call Keturah Pristell at (404) 305-7392.

Please be reminded that it is required that you report ACDBE accomplishment activity annually on March 1.

Thank you for your hard work and dedication on this very important program.

Sincerely,

  
Keturah Pristell  
for

Michael D. Freilich, Director  
Civil Rights and DBE Compliance  
Western Pacific Region

cc: Byron Huffman, AAL Airports Division